

Commonwealth of Virginia



STATE CORPORATION COMMISSION

Richmond, December 10, 2021

This is to certify that the certificate of organization of

Blair International, LLC

was this day issued and admitted to record in this office and that the said limited liability company is authorized to transact its business subject to all Virginia laws applicable to the company and its business.

Effective date: December 10, 2021



STATE CORPORATION COMMISSION

Attest:

A handwritten signature in cursive script, appearing to read "Bernard J. St. John".

Clerk of the Commission